

Category	Scenario/Change
First-Class Mail Revenue	Rate reduced from \$0.73 to \$0.40 assumes a 50% volume increase
Bulk Mail Revenue	Rate increased from \$0.20 to \$0.40; assumes essential political/government mail usage remains unchanged
Centralized Delivery Continued Expansion	Add 20% more centralized delivery points
Retirement Cost Savings	Replacement of legacy employees
	Net Impact

Estimated Annual Impact (USD)
-7 billion (revenue loss)
-2 billion (revenue loss)
+\$4–6 billion (savings)
+\$1.5 billion (savings annually)
-\$7 billion (loss)